
Budget Workshop

Five-Year Financial Forecast

April 9, 2018

Main Budget Challenges

1. Normal expenditure increases because of student enrollment growth
 2. Loss of Additional State Aid for Tax Rate Reduction (ASATR)
 3. Chapter 41 status (Recapture, Robin Hood)
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Board Guidance

Will you want to call a Tax Ratification Election (TRE) to offset projected shortfall?

TRE Answers

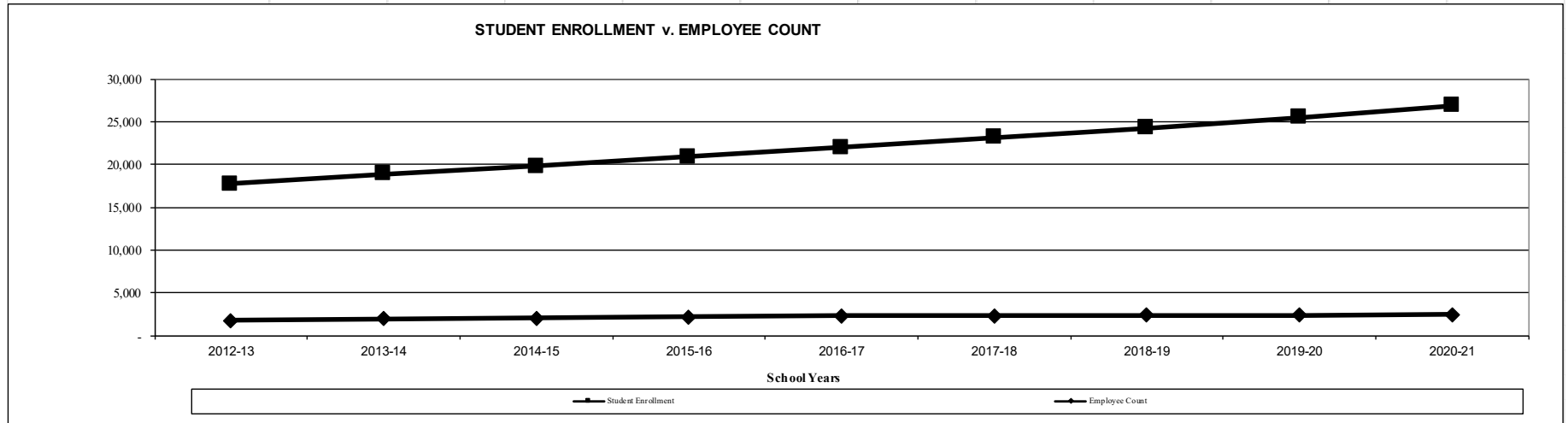
If “NO” – TRE

- How much district fund balance do you feel it appropriate to balance 2018-19 budget?

If “YES” – TRE

- How many pennies do you feel appropriate to ask for?
 - Do you want an early adoption process or normal adoption process?
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**NORTHWEST INDEPENDENT SCHOOL DISTRICT
STUDENT ENROLLMENT v. EMPLOYEE COUNT
FOR YEARS ENDING JUNE 30, 2013 THROUGH JUNE 30, 2023**



STUDENT ENROLLMENT v. EMPLOYEE COUNT

Description	Actual 2012-13	Actual 2013-14	Actual 2014-15	Budget 2015-16	Budget 2016-17	Budget 2017-18	Budget 2018-19	Budget 2019-20	Budget 2020-21	Budget 2021-22	Budget 2022-23
Student Enrollment	17,752	18,893	19,760	20,900	21,964	23,163	24,271	25,480	26,857	28,336	29,755
Employee Count	1,780	1,928	2,055	2,146	2,326	2,326	2,392	2,394	2,467	2,474	2,545
Employees per Student	9.97	9.80	9.61	9.74	9.44	9.96	10.15	10.64	10.89	11.45	11.69

New Campus Opening Projection	18 - 19	19 - 20	20 - 21	21 - 22	22 - 23
Senior High School	-	-	-	-	-
Middle School	1	-	-	-	-
Elementary School	1	1	1	1	1
TOTAL	2	1	1	1	1

NORTHWEST INDEPENDENT SCHOOL DISTRICT

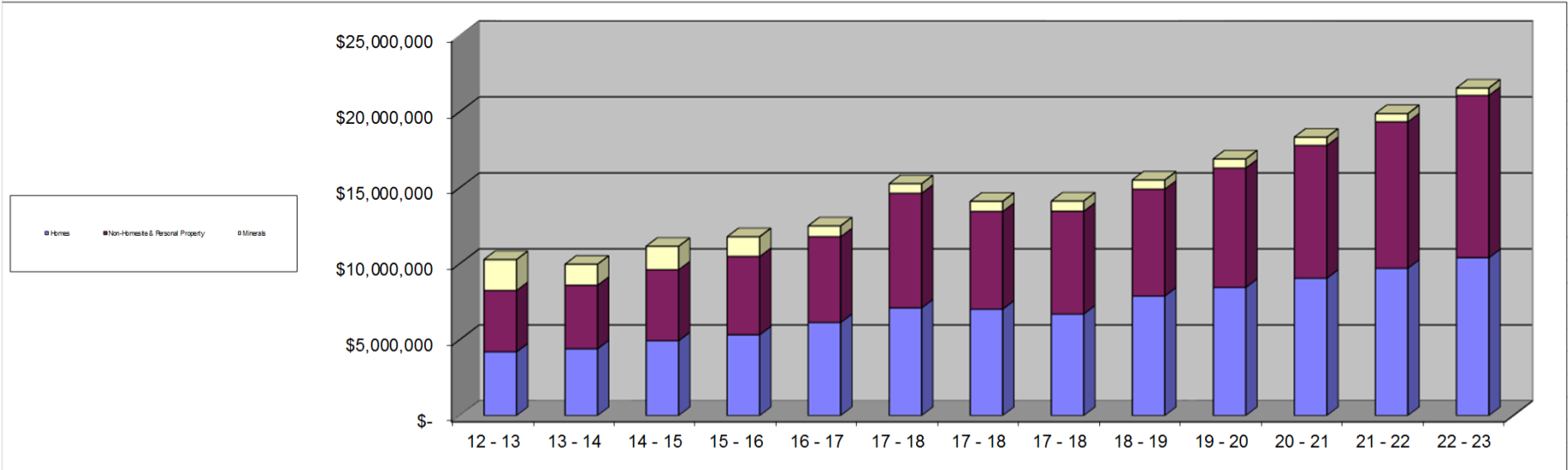
FIVE-YEAR FINANCIAL FORECAST

STUDENT GROWTH

FOR YEARS ENDING JUNE 30, 2013, THROUGH JUNE 30, 2023

Description	Audited Financial Statements					Adopted	Revised	Financial Forecast				
	12 - 13	13 - 14	14 - 15	15 - 16	16 - 17	17 - 18	17 - 18	18 - 19	19 - 20	20 - 21	21 - 22	22 - 23
Enrollment Projection												
Core + SC/SEAC + EE/EC PPCD + PK	245	247	251	267	289	362	475	435	459	484	513	539
Kindergarten	1,448	1,484	1,546	1,534	1,619	1,714	1,743	1,834	1,933	2,038	2,158	2,266
1	1,464	1,544	1,537	1,662	1,620	1,746	1,715	1,870	1,971	2,078	2,201	2,311
2	1,448	1,511	1,615	1,673	1,735	1,727	1,722	1,827	1,926	2,031	2,151	2,259
3	1,465	1,514	1,596	1,649	1,713	1,836	1,814	1,798	1,895	1,998	2,116	2,222
4	1,432	1,529	1,553	1,674	1,781	1,811	1,813	1,916	2,020	2,130	2,256	2,369
5	1,402	1,517	1,557	1,664	1,727	1,885	1,883	1,931	2,036	2,147	2,274	2,388
Elementary	8,904	9,346	9,655	10,123	10,484	11,081	11,165	11,611	12,240	12,907	13,670	14,354
6	1,400	1,479	1,550	1,626	1,747	1,805	1,809	1,946	2,058	2,174	2,247	2,356
7	1,375	1,489	1,521	1,595	1,725	1,815	1,769	1,887	1,996	2,108	2,179	2,284
8	1,325	1,457	1,541	1,577	1,658	1,799	1,773	1,860	1,967	2,077	2,147	2,251
Middle School	4,100	4,425	4,612	4,798	5,130	5,419	5,351	5,693	6,021	6,359	6,572	6,890
9	1,343	1,489	1,595	1,765	1,727	1,845	1,796	1,961	2,032	2,137	2,279	2,396
10	1,301	1,334	1,480	1,622	1,778	1,678	1,751	1,758	1,822	1,916	2,043	2,148
11	1,153	1,232	1,275	1,398	1,546	1,668	1,661	1,678	1,739	1,829	1,950	2,050
12	951	1,067	1,143	1,194	1,299	1,472	1,399	1,570	1,627	1,711	1,824	1,918
High School	4,748	5,122	5,493	5,979	6,350	6,663	6,607	6,967	7,219	7,591	8,094	8,511
									7,220	7,593	8,096	8,512
TOTAL	17,752	18,893	19,760	20,900	21,964	23,163	23,123	24,271	25,480	26,857	28,336	29,755

**NORTHWEST INDEPENDENT SCHOOL DISTRICT
FIVE-YEAR FINANCIAL FORECAST
ASSESSED VALUE OF TAXABLE PROPERTY
FOR YEARS ENDING JUNE 30, 2013 THROUGH JUNE 30, 2023**



**ASSESSED VALUE OF TAXABLE PROPERTY
All Amounts in Thousands (\$1,000s)**

Description	Certified Roll					Certified Estimate	Certified Roll	Supplement	Certified Estimate	Financial Forecast			
	12 - 13	13 - 14	14 - 15	15 - 16	16 - 17	17 - 18	17 - 18	17 - 18	18 - 19	19 - 20	20 - 21	21 - 22	22 - 23
Homes	\$ 4,193,234	\$ 4,393,387	\$ 4,923,509	\$ 5,313,579	\$ 6,124,264	\$ 7,084,948	\$ 7,002,103	\$ 6,680,743	\$ 7,865,550	\$ 8,432,402	\$ 9,040,106	\$ 9,691,605	\$ 10,390,057
Non-Homesite & Personal Property	4,038,266	4,182,589	4,673,200	5,156,821	5,647,732	7,547,600	6,430,687	6,767,240	7,035,159	7,854,285	8,739,739	9,637,004	10,678,858
Minerals	2,035,974	1,380,696	1,538,136	1,296,365	709,709	622,508	664,628	668,216	598,165	601,395	538,348	541,255	484,513
Assessed Value of Taxable Property	10,267,474	9,956,671	11,134,845	11,766,765	12,481,704	15,255,056	14,097,417	14,116,199	15,498,874	16,888,081	18,318,193	19,869,865	21,553,428
Less: Tax Increment Financing Zone	(60,465)	(60,274)	(59,310)	(61,224)	(61,195)	(79,802)	(65,019)	(63,236)	(63,236)	(63,236)	(63,236)	(63,236)	(63,236)
Adjusted Taxable Value	10,207,009	9,896,397	11,075,535	11,705,540	12,420,509	15,175,255	14,032,398	14,052,963	15,435,638	16,824,846	18,254,958	19,806,629	21,490,192
Absolute Growth over Previous Year	\$ (100,624)	\$ (310,612)	\$1,179,138	\$ 630,005	\$ 714,969	\$2,754,745	\$1,611,889	\$1,632,454	\$1,403,240	\$1,389,207	\$1,430,112	\$1,551,671	\$1,683,563
Percentage Growth over Previous Year	-0.98%	-3.04%	11.91%	5.69%	6.11%	22.18%	12.98%	13.14%	10.00%	9.00%	8.50%	8.50%	8.50%

Northwest ISD General Fund Budget Looking Back

Year	Current Expenditures	Enrollment	ASATR Loss	Revenues Over /Under Expenditures
2012-2013	\$130,806,901	17,752	\$ 0	\$ 5,030,029
2013-2014	\$141,130,355	18,893	\$ 0	\$ 11,668,103
2014-2015	\$155,714,477	19,760	\$ 0	\$ 2,933,823
2015-2016	\$169,856,645	20,900	\$ 0	\$ 782,374
2016-2017	\$183,602,010	21,964	\$ 0	\$ 3,282,998
2017-2018	\$198,244,134	23,163	\$ 0	\$ 0
2017-2018	\$195,821,826	23,123	\$ 4,046,934	\$ 1,161,359

Northwest ISD General Fund Budget Base Forecast – Requested Budget

Year	Current Expenditures	Enrollment	ASATR Loss	Fund Balance Use
2017-2018	\$198,244,134	23,163	\$ 0	\$ 0
2017-2018	\$195,821,826	23,123	\$ 4,046,934	\$ 1,161,359
2018-2019	\$216,757,367	24,271	\$10,185,007	\$20,601,067
2019-2020	\$228,680,185	25,480	\$15,669,865	\$32,348,213
2020-2021	\$241,491,972	26,857	\$13,472,606	\$32,100,651
2021-2022	\$255,024,673	28,336	\$20,878,487	\$39,325,964
2022-2023	\$268,493,189	29,755	\$13,848,257	\$37,855,275

NORTHWEST INDEPENDENT SCHOOL DISTRICT

FIVE-YEAR FINANCIAL FORECAST

FIVE-YEAR FINANCIAL FORECAST - REQUESTED

Description	Audited Financial Statements					Adopted	Revised	Financial Forecast				
	12 - 13	13 - 14	14 - 15	15 - 16	16 - 17	17 - 18	17 - 18	18 - 19	19 - 20	20 - 21	21 - 22	22 - 23
Net Taxable Property Value (\$1,000,000,000)	\$ 10.267	\$ 9.957	\$ 11.135	\$ 11.767	\$ 12.482	\$ 15.255	\$ 14.116	\$ 15.499	\$ 16.888	\$ 18.318	\$ 19.870	\$ 21.553
Enrollment	17,752	18,893	19,760	20,900	21,964	23,163	23,123	24,271	25,480	26,857	28,336	29,755
Loss of State Program Revenues due to expiration of ASATR						\$ -	\$ (4,046,934)	\$ (10,185,007)	\$ (15,669,865)	\$ (13,472,606)	\$ (20,878,487)	\$ (13,848,257)
REVENUES:												
Local and Intermediate Sources	112,523,933	112,825,147	124,562,149	134,463,136	142,344,190	168,086,462	158,109,957	172,345,979	186,649,259	201,373,691	217,349,699	234,683,669
State Program Revenues	35,460,853	39,652,543	33,756,982	36,498,439	39,047,728	31,344,476	37,743,205	29,158,516	22,216,042	26,692,048	23,006,346	28,257,318
Federal Program Revenues	927,387	2,542,540	2,363,570	1,898,968	1,528,521	1,573,856	1,770,152	1,770,152	1,770,152	1,770,152	1,770,152	1,770,152
Total Revenues	<u>148,912,173</u>	<u>155,020,230</u>	<u>160,682,701</u>	<u>172,860,543</u>	<u>182,920,439</u>	<u>201,004,794</u>	<u>197,623,314</u>	<u>203,274,647</u>	<u>210,635,453</u>	<u>229,835,891</u>	<u>242,126,197</u>	<u>264,711,139</u>
EXPENDITURES:												
Current:												
Instruction and Instructional-Related Services	84,991,610	91,342,447	101,826,124	111,180,282	119,275,031	130,469,724	126,638,358	144,144,198	153,158,638	163,040,025	173,564,723	184,204,189
Instructional and School Leadership	7,409,823	7,944,298	9,112,695	9,903,244	10,777,345	11,329,496	11,782,371	11,728,540	12,171,799	12,628,289	12,993,110	13,367,665
Support Services - Student (Pupil)	16,610,164	18,062,279	18,576,438	21,052,367	23,262,513	24,840,405	25,734,582	26,976,008	27,881,622	28,675,538	29,583,011	30,376,725
Administrative Support Services	3,980,142	4,376,212	4,757,907	4,626,190	5,578,094	5,469,504	5,554,914	5,567,914	5,658,331	5,750,556	5,844,625	5,940,576
Support Services - Non-Student Based	17,772,454	19,320,599	21,317,643	22,976,785	24,568,078	25,991,057	25,968,726	28,194,820	29,661,521	31,246,855	32,886,012	34,448,310
Ancillary Services	42,707	84,520	123,670	117,777	140,949	143,950	142,877	145,887	148,274	150,708	153,191	155,724
Total Current Expenditures	<u>130,806,901</u>	<u>141,130,355</u>	<u>155,714,477</u>	<u>169,856,645</u>	<u>183,602,010</u>	<u>198,244,134</u>	<u>195,821,826</u>	<u>216,757,367</u>	<u>228,680,185</u>	<u>241,491,972</u>	<u>255,024,673</u>	<u>268,493,189</u>
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-
Capital Outlay	17,304	157,781	47,795	532,983	441,465	453,813	754,313	453,813	453,813	453,813	453,813	453,813
Intergovernmental Charges (Chapter 41 Recaptur	10,981,987	84,867	-	-	-	-	-	4,256,000	11,441,134	17,582,223	23,565,141	31,210,878
Intergovernmental Charges (Other)	2,075,952	1,979,124	1,986,604	1,688,540	2,159,963	2,306,847	2,208,534	2,408,534	2,408,534	2,408,534	2,408,534	2,408,534
Total Expenditures	<u>143,882,144</u>	<u>143,352,127</u>	<u>157,748,878</u>	<u>172,078,169</u>	<u>186,203,437</u>	<u>201,004,794</u>	<u>198,784,673</u>	<u>223,875,714</u>	<u>242,983,666</u>	<u>261,936,542</u>	<u>281,452,161</u>	<u>302,566,414</u>
Excess (Deficiency) of Revenues Over (Under)												
Expenditures	5,030,029	11,668,103	2,933,823	782,374	(3,282,998)	-	(1,161,359)	(20,601,067)	(32,348,213)	(32,100,651)	(39,325,964)	(37,855,275)
Other Resources	8,363	17,158	1,810,385	107	39,078,443	-	-	-	-	-	-	-
Other (Uses)	(592,995)	(605,607)	(2,966,717)	(578,460)	(21,408)	-	(20,341,855)	(847,577)	(847,577)	(847,577)	(847,577)	(847,577)
Excess (Deficiency) of Revenues and Other Resources Over Expenditures and Other Uses	<u>4,445,397</u>	<u>11,079,654</u>	<u>1,777,491</u>	<u>204,021</u>	<u>35,774,037</u>	<u>-</u>	<u>(21,503,214)</u>	<u>(21,448,644)</u>	<u>(33,195,790)</u>	<u>(32,948,228)</u>	<u>(40,173,541)</u>	<u>(38,702,852)</u>
Fund Balance - Beginning	56,073,346	60,518,743	71,598,397	73,375,888	76,768,237	104,864,069	112,542,274	91,039,060	69,590,416	36,394,626	3,446,398	(36,727,143)
Increase (Decrease) in Fund Balance	-	-	-	3,188,328	-	-	-	-	-	-	-	-
Fund Balance - June 30 (Ending)	<u>60,518,743</u>	<u>71,598,397</u>	<u>73,375,888</u>	<u>76,768,237</u>	<u>112,542,274</u>	<u>104,864,069</u>	<u>91,039,060</u>	<u>69,590,416</u>	<u>36,394,626</u>	<u>3,446,398</u>	<u>(36,727,143)</u>	<u>(75,429,995)</u>

Northwest ISD General Fund Budget Base Forecast – Recommended Budget

Year	Current Expenditures	Enrollment	ASATR Loss	Fund Balance Use
2017-2018	\$198,244,134	23,163	\$ 0	\$ 0
2017-2018	\$195,821,826	23,123	\$ 4,046,934	\$ 1,161,359
2018-2019	\$210,970,990	24,271	\$10,185,007	\$14,814,690
2019-2020	\$222,827,773	25,480	\$15,669,865	\$26,495,801
2020-2021	\$235,572,205	26,857	\$13,472,606	\$26,180,884
2021-2022	\$249,036,203	28,336	\$20,878,487	\$33,337,494
2022-2023	\$262,434,642	29,755	\$13,848,257	\$31,796,728

NORTHWEST INDEPENDENT SCHOOL DISTRICT

FIVE-YEAR FINANCIAL FORECAST

FIVE-YEAR FINANCIAL FORECAST - RECOMMENDED

Description	Audited Financial Statements					Adopted	Revised	Financial Forecast				
	12 - 13	13 - 14	14 - 15	15 - 16	16 - 17	17 - 18	17 - 18	18 - 19	19 - 20	20 - 21	21 - 22	22 - 23
Net Taxable Property Value (\$1,000,000,000)	\$ 10.267	\$ 9.957	\$ 11.135	\$ 11.767	\$ 12.482	\$ 15.255	\$ 14.116	\$ 15.499	\$ 16.888	\$ 18.318	\$ 19.870	\$ 21.553
Enrollment	17,752	18,893	19,760	20,900	21,964	23,163	23,123	24,271	25,480	26,857	28,336	29,755
Loss of State Program Revenues due to expiration of ASATR						\$ -	\$ (4,046,934)	\$ (10,185,007)	\$ (15,669,865)	\$ (13,472,606)	\$ (20,878,487)	\$ (13,848,257)
REVENUES:												
Local and Intermediate Sources	112,523,933	112,825,147	124,562,149	134,463,136	142,344,190	168,086,462	158,109,957	172,345,979	186,649,259	201,373,691	217,349,699	234,683,669
State Program Revenues	35,460,853	39,652,543	33,756,982	36,498,439	39,047,728	31,344,476	37,743,205	29,158,516	22,216,042	26,692,048	23,006,346	28,257,318
Federal Program Revenues	927,387	2,542,540	2,363,570	1,898,968	1,528,521	1,573,856	1,770,152	1,770,152	1,770,152	1,770,152	1,770,152	1,770,152
Total Revenues	<u>148,912,173</u>	<u>155,020,230</u>	<u>160,682,701</u>	<u>172,860,543</u>	<u>182,920,439</u>	<u>201,004,794</u>	<u>197,623,314</u>	<u>203,274,647</u>	<u>210,635,453</u>	<u>229,835,891</u>	<u>242,126,197</u>	<u>264,711,139</u>
EXPENDITURES:												
Current:												
Instruction and Instructional-Related Services	84,991,610	91,342,447	101,826,124	111,180,282	119,275,031	130,469,724	126,638,358	140,218,401	149,166,806	158,980,838	169,436,833	180,006,222
Instructional and School Leadership	7,409,823	7,944,298	9,112,695	9,903,244	10,777,345	11,329,496	11,782,371	11,728,540	12,171,799	12,628,289	12,993,110	13,367,665
Support Services - Student (Pupil)	16,610,164	18,062,279	18,576,438	21,052,367	23,262,513	24,840,405	25,734,582	26,369,808	27,275,422	28,069,338	28,976,811	29,770,525
Administrative Support Services	3,980,142	4,376,212	4,757,907	4,626,190	5,578,094	5,469,504	5,554,914	5,567,914	5,658,331	5,750,556	5,844,625	5,940,576
Support Services - Non-Student Based	17,772,454	19,320,599	21,317,643	22,976,785	24,568,078	25,991,057	25,968,726	26,940,440	28,407,141	29,992,475	31,631,632	33,193,930
Ancillary Services	42,707	84,520	123,670	117,777	140,949	143,950	142,877	145,887	148,274	150,708	153,191	155,724
Total Current Expenditures	<u>130,806,901</u>	<u>141,130,355</u>	<u>155,714,477</u>	<u>169,856,645</u>	<u>183,602,010</u>	<u>198,244,134</u>	<u>195,821,826</u>	<u>210,970,990</u>	<u>222,827,773</u>	<u>235,572,205</u>	<u>249,036,203</u>	<u>262,434,642</u>
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-
Capital Outlay	17,304	157,781	47,795	532,983	441,465	453,813	754,313	453,813	453,813	453,813	453,813	453,813
Intergovernmental Charges (Chapter 41 Recaptur	10,981,987	84,867	-	-	-	-	-	4,256,000	11,441,134	17,582,223	23,565,141	31,210,878
Intergovernmental Charges (Other)	2,075,952	1,979,124	1,986,604	1,688,540	2,159,963	2,306,847	2,208,534	2,408,534	2,408,534	2,408,534	2,408,534	2,408,534
Total Expenditures	<u>143,882,144</u>	<u>143,352,127</u>	<u>157,748,878</u>	<u>172,078,169</u>	<u>186,203,437</u>	<u>201,004,794</u>	<u>198,784,673</u>	<u>218,089,337</u>	<u>237,131,254</u>	<u>256,016,775</u>	<u>275,463,691</u>	<u>296,507,867</u>
Excess (Deficiency) of Revenues Over (Under)												
Expenditures	5,030,029	11,668,103	2,933,823	782,374	(3,282,998)	-	(1,161,359)	(14,814,690)	(26,495,801)	(26,180,884)	(33,337,494)	(31,796,728)
Other Resources	8,363	17,158	1,810,385	107	39,078,443	-	-	-	-	-	-	-
Other (Uses)	(592,995)	(605,607)	(2,966,717)	(578,460)	(21,408)	-	(20,341,855)	(847,577)	(847,577)	(847,577)	(847,577)	(847,577)
Excess (Deficiency) of Revenues and Other Resources Over Expenditures and Other Uses	<u>4,445,397</u>	<u>11,079,654</u>	<u>1,777,491</u>	<u>204,021</u>	<u>35,774,037</u>	<u>-</u>	<u>(21,503,214)</u>	<u>(15,662,267)</u>	<u>(27,343,378)</u>	<u>(27,028,461)</u>	<u>(34,185,071)</u>	<u>(32,644,305)</u>
Fund Balance - Beginning	56,073,346	60,518,743	71,598,397	73,375,888	76,768,237	104,864,069	112,542,274	91,039,060	75,376,793	48,033,415	21,004,954	(13,180,117)
Increase (Decrease) in Fund Balance	-	-	-	3,188,328	-	-	-	-	-	-	-	-
Fund Balance - June 30 (Ending)	<u>60,518,743</u>	<u>71,598,397</u>	<u>73,375,888</u>	<u>76,768,237</u>	<u>112,542,274</u>	<u>104,864,069</u>	<u>91,039,060</u>	<u>75,376,793</u>	<u>48,033,415</u>	<u>21,004,954</u>	<u>(13,180,117)</u>	<u>(45,824,422)</u>

Northwest ISD General Fund Budget TRE Forecast – Requested Budget

Year	Current Expenditures	Enrollment	ASATR Loss	Fund Balance Use
2017-2018	\$198,244,134	23,163	\$ 0	\$ 0
2017-2018	\$195,821,826	23,123	\$ 4,046,934	\$ 1,161,359
2018-2019	\$216,757,367	24,271	\$10,185,007	\$ 4,690,676
2019-2020	\$228,680,185	25,480	\$15,669,865	\$15,729,225
2020-2021	\$241,491,972	26,857	\$13,472,606	\$14,629,499
2021-2022	\$255,024,673	28,336	\$20,878,487	\$20,858,331
2022-2023	\$268,493,189	29,755	\$13,848,257	\$18,436,753

NORTHWEST INDEPENDENT SCHOOL DISTRICT

FIVE-YEAR FINANCIAL FORECAST

FIVE-YEAR FINANCIAL FORECAST - TAX RATIFICATION ELECTION - REQUESTED

Description	Audited Financial Statements					Adopted	Revised	Financial Forecast				
	12 - 13	13 - 14	14 - 15	15 - 16	16 - 17	17 - 18	17 - 18	18 - 19	19 - 20	20 - 21	21 - 22	22 - 23
Net Taxable Property Value (\$1,000,000,000)	\$ 10.267	\$ 9.957	\$ 11.135	\$ 11.767	\$ 12.482	\$ 15.255	\$ 14.116	\$ 15.499	\$ 16.888	\$ 18.318	\$ 19.870	\$ 21.553
Enrollment	17,752	18,893	19,760	20,900	21,964	23,163	23,123	24,271	25,480	26,857	28,336	29,755
Loss of State Program Revenues due to expiration of ASATR						\$ -	\$ (4,046,934)	\$ (10,185,007)	\$ (15,669,865)	\$ (13,472,606)	\$ (20,878,487)	\$ (13,848,257)
REVENUES:												
Local and Intermediate Sources	112,523,933	112,825,147	124,562,149	134,463,136	142,344,190	168,086,462	158,109,957	192,293,030	208,384,220	224,949,206	242,922,215	262,422,931
State Program Revenues	35,460,853	39,652,543	33,756,982	36,498,439	39,047,728	31,344,476	37,743,205	32,374,062	25,435,073	29,956,830	26,349,606	31,637,362
Federal Program Revenues	927,387	2,542,540	2,363,570	1,898,968	1,528,521	1,573,856	1,770,152	1,770,152	1,770,152	1,770,152	1,770,152	1,770,152
Total Revenues	148,912,173	155,020,230	160,682,701	172,860,543	182,920,439	201,004,794	197,623,314	226,437,244	235,589,445	256,676,188	271,041,973	295,830,445
EXPENDITURES:												
Current:												
Instruction and Instructional-Related Services	84,991,610	91,342,447	101,826,124	111,180,282	119,275,031	130,469,724	126,638,358	144,144,198	153,158,638	163,040,025	173,564,723	184,204,189
Instructional and School Leadership	7,409,823	7,944,298	9,112,695	9,903,244	10,777,345	11,329,496	11,782,371	11,728,540	12,171,799	12,628,289	12,993,110	13,367,665
Support Services - Student (Pupil)	16,610,164	18,062,279	18,576,438	21,052,367	23,262,513	24,840,405	25,734,582	26,976,008	27,881,622	28,675,538	29,583,011	30,376,725
Administrative Support Services	3,980,142	4,376,212	4,757,907	4,626,190	5,578,094	5,469,504	5,554,914	5,567,914	5,658,331	5,750,556	5,844,625	5,940,576
Support Services - Non-Student Based	17,772,454	19,320,599	21,317,643	22,976,785	24,568,078	25,991,057	25,968,726	28,194,820	29,661,521	31,246,855	32,886,012	34,448,310
Ancillary Services	42,707	84,520	123,670	117,777	140,949	143,950	142,877	145,887	148,274	150,708	153,191	155,724
Total Current Expenditures	130,806,901	141,130,355	155,714,477	169,856,645	183,602,010	198,244,134	195,821,826	216,757,367	228,680,185	241,491,972	255,024,673	268,493,189
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-
Capital Outlay	17,304	157,781	47,795	532,983	441,465	453,813	754,313	453,813	453,813	453,813	453,813	453,813
Intergovernmental Charges (Chapter 41 Recaptur	10,981,987	84,867	-	-	-	-	-	11,508,206	19,776,138	26,951,368	34,013,284	42,911,662
Intergovernmental Charges (Other)	2,075,952	1,979,124	1,986,604	1,688,540	2,159,963	2,306,847	2,208,534	2,408,534	2,408,534	2,408,534	2,408,534	2,408,534
Total Expenditures	143,882,144	143,352,127	157,748,878	172,078,169	186,203,437	201,004,794	198,784,673	231,127,920	251,318,670	271,305,687	291,900,304	314,267,198
Excess (Deficiency) of Revenues Over (Under)												
Expenditures	5,030,029	11,668,103	2,933,823	782,374	(3,282,998)	-	(1,161,359)	(4,690,676)	(15,729,225)	(14,629,499)	(20,858,331)	(18,436,753)
Other Resources	8,363	17,158	1,810,385	107	39,078,443	-	-	-	-	-	-	-
Other (Uses)	(592,995)	(605,607)	(2,966,717)	(578,460)	(21,408)	-	(20,341,855)	(847,577)	(847,577)	(847,577)	(847,577)	(847,577)
Excess (Deficiency) of Revenues and Other Resources Over Expenditures and Other Uses	4,445,397	11,079,654	1,777,491	204,021	35,774,037	-	(21,503,214)	(5,538,253)	(16,576,802)	(15,477,076)	(21,705,908)	(19,284,330)
Fund Balance - Beginning	56,073,346	60,518,743	71,598,397	73,375,888	76,768,237	104,864,069	112,542,274	91,039,060	85,500,807	68,924,005	53,446,929	31,741,021

Northwest ISD General Fund Budget TRE Forecast – Recommended Budget

Year	Current Expenditures	Enrollment	ASATR Loss	Fund Balance Use
2017-2018	\$198,244,134	23,163	\$ 0	\$ 0
2017-2018	\$195,821,826	23,123	\$ 4,046,934	\$ 1,161,359
2018-2019	\$210,970,990	24,271	\$10,185,007	\$ 1,095,701
2019-2020	\$222,827,773	25,480	\$15,669,865	\$ 9,876,813
2020-2021	\$235,572,205	26,857	\$13,472,606	\$ 8,709,732
2021-2022	\$249,036,203	28,336	\$20,878,487	\$14,869,861
2022-2023	\$262,434,642	29,755	\$13,848,257	\$12,378,206

NORTHWEST INDEPENDENT SCHOOL DISTRICT

FIVE-YEAR FINANCIAL FORECAST

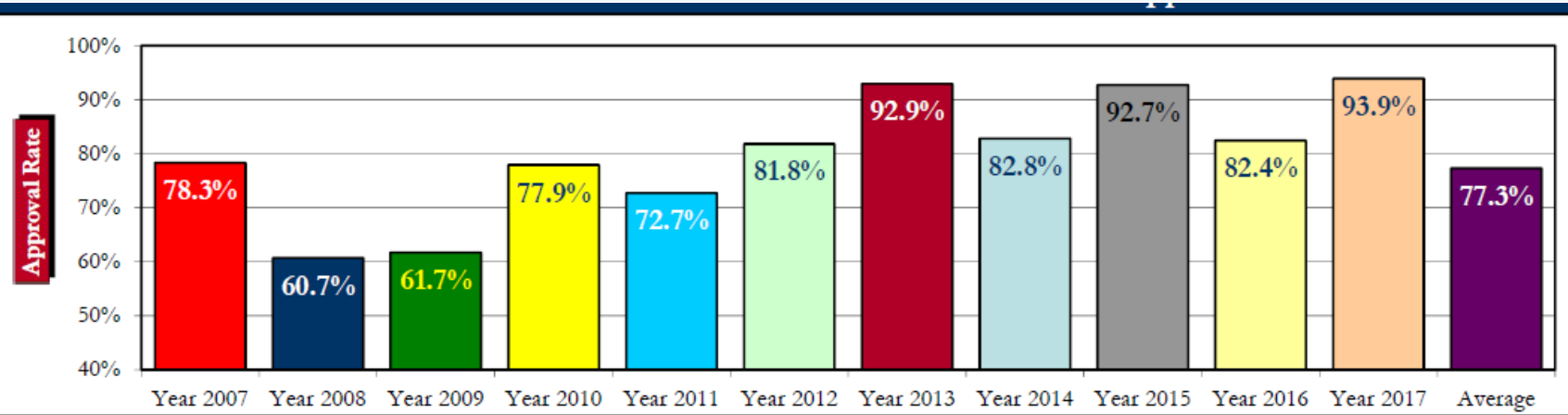
FIVE-YEAR FINANCIAL FORECAST - TAX RATIFICATION ELECTION - RECOMMENDED

Description	Audited Financial Statements					Adopted	Revised	Financial Forecast				
	12 - 13	13 - 14	14 - 15	15 - 16	16 - 17	17 - 18	17 - 18	18 - 19	19 - 20	20 - 21	21 - 22	22 - 23
Net Taxable Property Value (\$1,000,000,000)	\$ 10.267	\$ 9.957	\$ 11.135	\$ 11.767	\$ 12.482	\$ 15.255	\$ 14.116	\$ 15.499	\$ 16.888	\$ 18.318	\$ 19.870	\$ 21.553
Enrollment	17,752	18,893	19,760	20,900	21,964	23,163	23,123	24,271	25,480	26,857	28,336	29,755
Loss of State Program Revenues due to expiration of ASATR						\$ -	\$ (4,046,934)	\$ (10,185,007)	\$ (15,669,865)	\$ (13,472,606)	\$ (20,878,487)	\$ (13,848,257)
REVENUES:												
Local and Intermediate Sources	112,523,933	112,825,147	124,562,149	134,463,136	142,344,190	168,086,462	158,109,957	192,293,030	208,384,220	224,949,206	242,922,215	262,422,931
State Program Revenues	35,460,853	39,652,543	33,756,982	36,498,439	39,047,728	31,344,476	37,743,205	32,374,062	25,435,073	29,956,830	26,349,606	31,637,362
Federal Program Revenues	927,387	2,542,540	2,363,570	1,898,968	1,528,521	1,573,856	1,770,152	1,770,152	1,770,152	1,770,152	1,770,152	1,770,152
Total Revenues	148,912,173	155,020,230	160,682,701	172,860,543	182,920,439	201,004,794	197,623,314	226,437,244	235,589,445	256,676,188	271,041,973	295,830,445
EXPENDITURES:												
Current:												
Instruction and Instructional-Related Services	84,991,610	91,342,447	101,826,124	111,180,282	119,275,031	130,469,724	126,638,358	140,218,401	149,166,806	158,980,838	169,436,833	180,006,222
Instructional and School Leadership	7,409,823	7,944,298	9,112,695	9,903,244	10,777,345	11,329,496	11,782,371	11,728,540	12,171,799	12,628,289	12,993,110	13,367,665
Support Services - Student (Pupil)	16,610,164	18,062,279	18,576,438	21,052,367	23,262,513	24,840,405	25,734,582	26,369,808	27,275,422	28,069,338	28,976,811	29,770,525
Administrative Support Services	3,980,142	4,376,212	4,757,907	4,626,190	5,578,094	5,469,504	5,554,914	5,567,914	5,658,331	5,750,556	5,844,625	5,940,576
Support Services - Non-Student Based	17,772,454	19,320,599	21,317,643	22,976,785	24,568,078	25,991,057	25,968,726	26,940,440	28,407,141	29,992,475	31,631,632	33,193,930
Ancillary Services	42,707	84,520	123,670	117,777	140,949	143,950	142,877	145,887	148,274	150,708	153,191	155,724
Total Current Expenditures	130,806,901	141,130,355	155,714,477	169,856,645	183,602,010	198,244,134	195,821,826	210,970,990	222,827,773	235,572,205	249,036,203	262,434,642
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-
Capital Outlay	17,304	157,781	47,795	532,983	441,465	453,813	754,313	453,813	453,813	453,813	453,813	453,813
Intergovernmental Charges (Chapter 41 Recaptur	10,981,987	84,867	-	-	-	-	-	11,508,206	19,776,138	26,951,368	34,013,284	42,911,662
Intergovernmental Charges (Other)	2,075,952	1,979,124	1,986,604	1,688,540	2,159,963	2,306,847	2,208,534	2,408,534	2,408,534	2,408,534	2,408,534	2,408,534
Total Expenditures	143,882,144	143,352,127	157,748,878	172,078,169	186,203,437	201,004,794	198,784,673	225,341,543	245,466,258	265,385,920	285,911,834	308,208,651
Excess (Deficiency) of Revenues Over (Under)												
Expenditures	5,030,029	11,668,103	2,933,823	782,374	(3,282,998)	-	(1,161,359)	1,095,701	(9,876,813)	(8,709,732)	(14,869,861)	(12,378,206)
Other Resources	8,363	17,158	1,810,385	107	39,078,443	-	-	-	-	-	-	-
Other (Uses)	(592,995)	(605,607)	(2,966,717)	(578,460)	(21,408)	-	(20,341,855)	(847,577)	(847,577)	(847,577)	(847,577)	(847,577)
Excess (Deficiency) of Revenues and Other Resources Over Expenditures and Other Uses	4,445,397	11,079,654	1,777,491	204,021	35,774,037	-	(21,503,214)	248,124	(10,724,390)	(9,557,309)	(15,717,438)	(13,225,783)
Fund Balance - Beginning	56,073,346	60,518,743	71,598,397	73,375,888	76,768,237	104,864,069	112,542,274	91,039,060	91,287,184	80,562,794	71,005,485	55,288,047
Increase (Decrease) in Fund Balance	-	-	-	3,188,328	-	-	-	-	-	-	-	-
Fund Balance - June 30 (Ending)	60,518,743	71,598,397	73,375,888	76,768,237	112,542,274	104,864,069	91,039,060	91,287,184	80,562,794	71,005,485	55,288,047	42,062,264

Tax Ratification Election Results

Summary of Results – Texas School Districts

Year	No. of Elections	Passed	Failed	Percent Passed	Percent Failed
2007	120	94	26	78.3%	21.7%
2008	117	71	46	60.7%	39.3%
2009	47	29	18	61.7%	38.3%
2010	77	60	17	77.9%	22.1%
2011	44	32	12	72.7%	27.3%
2012	44	36	8	81.8%	18.2%
2013	42	39	3	92.9%	7.1%
2014	29	24	5	82.8%	17.2%
2015	41	38	3	92.7%	7.3%
2016	51	42	9	82.4%	17.6%
2017	49	46	3	93.9%	6.1%
Totals	661	511	150	77.3%	22.7%



Summary of Maximum M&O Rates

Background Information

TRE Requirement: Texas law requires school districts to calculate two tax rates – the effective tax rate and the rollback rate – after the district receives the certified appraisal roll or certified estimate of taxable value from the chief appraiser. Generally, if a school district adopts a tax rate above its rollback tax rate, it must hold an election to ratify that rate (a tax ratification election or TRE).

Timing of TRE: A TRE must be conducted 30 to 90 days after the date the tax rate is adopted. If the **November 6, 2018** uniform election date falls within that period, a district must hold the TRE on the uniform election date. Consequently, a district wanting to hold a TRE prior to the November uniform date should begin planning as soon as possible.

Summary of Maximum M&O Rates Tax Rate Adoption

Early Tax Rate Adoption: Districts have the option to adopt tax rates using the certified estimate of property value. A school district using the early adoption process will adopt a tax rate before the budget and before the receipt of the certified appraisal roll.

Traditional Tax Rate Adoption: Traditionally, school districts adopt their budget and tax rates after receipt of the certified appraisal roll.

Summary of Maximum M&O Rates

Notice Requirements

Notice Requirements: Districts using either tax rate adoption process must publish notice in compliance with specific statutory requirements and hold at least one public meeting to discuss and receive public input on the proposed tax rate. The notice of this meeting must be published not earlier than 30 days or later than 10 days prior to the tax rate adoption.

Summary of Maximum M&O Rates

Budget Adoption

Budget Adoption: Districts using the early tax rate adoption process *must* publish a second public meeting notice to adopt the budget after adoption of the tax rate. Under the traditional method, the budget must be adopted *before* the tax rate, and the tax rate may be adopted at the same meeting as long as both items appear in that order on the agenda posted in accordance with the Texas open Meetings Act (OMA).

Early Tax Rate Adoption Process and Timelines

Estimate of Tax Value: Chief appraisers must prepare and certify an estimate of taxable property value for school districts by April 30. The following sample dates assume receipt of the certified estimate of values on this last possible date.

Notice of Tax Rate: If a district wants to adopt its tax rate on the earliest possible date, the required notice of the meeting to discuss the tax rate should be published by May 1, 2018.

Adoption of Tax Rate: The board may conduct the meeting and adopt the tax rate as early as May 11, 2018, if the district complies with the statutory notice requirements and the OMA posting requirements.

Early Tax Rate Adoption Process and Timelines

Order a TRE: The board may order a TRE as early as May 11, 2018, at the meeting held to adopt the tax rate, as long as both adopting the tax rate and ordering the election are included as separate items on the agenda posted under the OMA.

Conduct and Canvass the TRE: The earliest date the district may hold the TRE is June 10, 2018, if the election is ordered on May 11, 2018; however, because this date falls on a Sunday, the board may prefer to hold the election on a later date. The canvass for an election on June 10 may occur as early as June 13, 2018 (3 days after election day).

Traditional Tax Rate Adoption Process and Timelines

Certified Appraisal Roll: Chief appraisers must provide the certified appraisal roll for school districts by July 25. The following sample dates assume receipt of the certified appraisal roll on this last possible date.

Notice of Tax Rate: If a district wants to adopt its tax rate on the earliest possible date, the required notice of the meeting to discuss the budget and tax rate should be published by July 26; earlier publication is recommended if the certified roll is received before July 25.

Adoption of Tax Rate: The board may conduct the meeting and adopt the tax rate as early as August 5, 2018, if the district complies with the statutory notice requirements and the OMA posting requirements.

Traditional Tax Rate Adoption Process and Timelines

Order a TRE: The board may order a TRE, at the same meeting as the adoption of the tax rate, as long as both adopting the tax rate and ordering the election are included as separate items on the agenda posted under the OMA. If a board adopts a tax rate no later than August 7, 2018, the district will not be required to conduct the TRE on the November uniform election date.

The legal deadline to order a TRE depends on the date the election will be held. The thirty-day “blackout period” in the Texas Election Code section 41.001(c) does not apply to school district TREs. Thus, a district may hold an election on a date other than the November uniform election date if the November date does not fall within the 30 to 90 day window for ordering the TRE in accordance with Texas Tax Code section 26.08(b). A district that wants to conduct its TRE on a date other than the November uniform election date must order the TRE at least 62 days prior to election day.

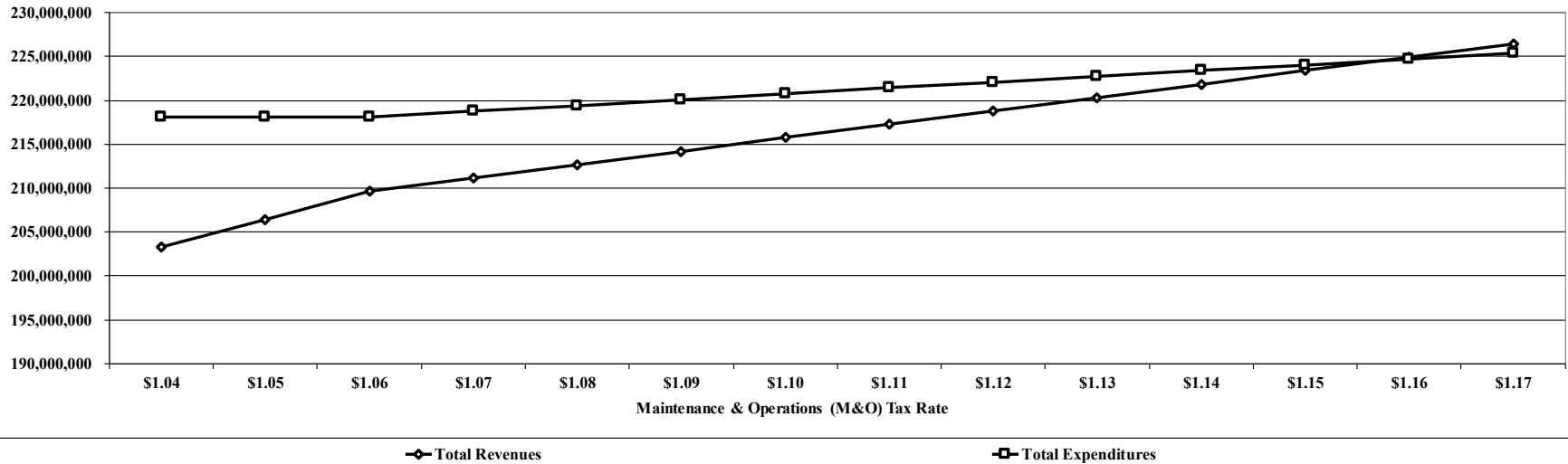
Traditional Tax Rate Adoption Process and Timelines

Conduct the TRE: The following dates are provided only as a guide and sample for a district seeking to conduct its TRE on the earliest possible date other than the November uniform election date. As state, a district that will have its TRE on the November uniform election date should refer to the Texas Secretary of State's calendar and regular election procedures for conducting its election.

Action	Timeline
Order TRE	August 5, 2018
Provide notice of election to county clerk & voter registrar	Not later than the 60 th day before election day
Notice of election published in newspaper	Not earlier than 30 days or later than 10 days before election day
Notice of election posted on bulletin board	Not later than the 21 st day before election day
Period for early voting	17 th day before election day through the 4 th day before election day
Last day to register to vote in election	30 th day before election day
Election day	At least 62 days after order of election (October 6, 2018, if ordered on August 5)
Canvass results of election	3 rd day after election day through the 11 th day after election day

**NORTHWEST INDEPENDENT SCHOOL DISTRICT
TAX RATIFICATION ELECTION (TRE) ANALYSIS
FOR YEAR ENDING JUNE 30, 2019**

TAX RATIFICATION ELECTION (TRE) ANALYSIS



2018 - 2019 FIVE-YEAR FINANCIAL FORECAST

Description	\$ 1.04	\$ 1.05	\$ 1.06	\$ 1.07	\$ 1.08	\$ 1.09	\$ 1.10	\$ 1.11	\$ 1.12	\$ 1.13	\$ 1.14	\$ 1.15	\$ 1.16	\$ 1.17
Total Revenues	203,274,647	206,439,036	209,603,425	211,137,814	212,672,202	214,191,772	215,726,160	217,260,549	218,794,937	220,314,509	221,848,897	223,383,286	224,902,855	226,437,244
Total Expenditures	218,089,337	218,087,493	218,085,686	218,747,821	219,409,413	220,070,475	220,731,022	221,391,069	222,050,627	222,709,712	223,368,332	224,026,505	224,684,238	225,341,543
Revenues Less Expenditures	(14,814,690)	(11,648,457)	(8,482,261)	(7,610,007)	(6,737,211)	(5,878,703)	(5,004,862)	(4,130,520)	(3,255,690)	(2,395,203)	(1,519,435)	(643,219)	218,617	1,095,701
Chapter 41 Recapture	4,256,000	4,254,156	4,252,349	4,914,484	5,576,076	6,237,138	6,897,685	7,557,732	8,217,290	8,876,375	9,534,995	10,193,168	10,850,901	11,508,206

2018 – 2019 BUDGET CALENDAR

Board of Trustee Budget Review

Board of Trustee Budget Review

04/09/18	Budget Workshop/Budget Update & Compensation /Benefits
04/23/18	Budget Workshop/Budget Update & Approve Benefits
05/14/18	Budget Workshop/Budget Update, Staffing & Compensation
05/29/18	Budget Workshop/Budget Approve Staffing & Compensation

Budget Adoption

06/25/18	Conduct Public Meeting and Adopt Budget
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Tax Rate Adoption

08/27/18	Conduct Public Meeting and Adopt Tax Rate
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